

Food Security Work Plan

3 DRAFT

Problem Statement:

Prevalence rates for 3 years, 2012-14, were averaged to provide more reliable statistics at the State level. Food insecurity affected 14.3% of the households in the U.S. and 15.2% (18th in the national ranking from high to low) in the state of Nevada. Very low food security, national average was 5.6%, Nevada was 6.3% (13th in the national ranking from high to low).

Target Population:¹

- Households with children headed by a single women or a single man.
- Women living alone and men living alone.
- Black, non-Hispanic households, and Hispanic households.
- Households with incomes below 185 percent of poverty line.
- Households located outside metropolitan areas (rural communities).

Geographic Priorities (based on population & burden): (See Appendix A)

- Clark County
- Lyon County
- Washoe County

Monitoring Data:

1. USDA's **Household Food Security Survey (HFSS)**—An 18-item survey to classify households as either food secure, marginally food secure, low food secure, or very low food secure.
2. **Food insecurity Nevada 2015 to 2016 from County Health Rankings**—
 - **Overall in Nevada: 17%, Range in Nevada: 9-18% in 2015; 16%, Range in Nevada: 8-19% in 2016,**
 - **Years of Data Used: 2012, 2013**
 - **Total # of food insecurity persons: 464,090 in 2015; 441,190 in 2016.**

Timeline: 2013 to 2018 (Appendix B: Food Security Logic Model)

LEAD

Goal #1: Establish the systems and positions necessary to implement a permanent, sustainable, accountable state leadership structure for food security to increase all Nevadans' understanding, value and support of food security solutions

Strategies/Activities	Outputs	Lead Organizations	Progress	Performance Measures	Baseline	Current Measure
1.1 Secure technical assistance to evaluate and identify optimal business processes for Nevada's food security system including state agencies, food banks, and regional and local nonprofits in order to determine the role each plays in closing the meal gap.	Optimal client flow and access plan	DHHS, OFS, SNAP, NDA, WIC, Three Square		# of agencies linked through plan	TBD	TBD
				# of plans in place	TBD	TBD
				# of missing meals identified	TBD	TBD
1.2 Establish an Office of Food Security in the Director's Office of the Department of Health and Human Services	Office on Food Security and Wellness	DHHS OFS	Completed	# of staff working in Office of Food Security	0	1
1.3 Create a Statewide Food Policy Advisory Council that links and leverages regional and local community-based efforts.	Governor's Council on Food Security	DHHS	Completed	# of organizations represented on council	12	12
				# of meetings per year	TBD	TBD
1.4 Support the consolidation of appropriate USDA programs under the Department of Agriculture to improve efficiency and effectiveness.	Centralization of the United States Department of Agriculture Child Nutrition Programs, Commodity Food Distribution Programs, and the Nevada Dairy Commission	NDA	Completed	# of programs centralized under Department of Agriculture	TBD	13

1.5 Fill staffing and technology capacity needs in state agencies to optimize and expedite access to resources.	Staffing and information technology capacity plan.	WIC, SNAP, NDA, OPHIE, Three Square NV DOE has student data Medicaid match with kids	In Progress	# of staff in place	TBD	TBD
				# of information technology initiatives in place to expedite client access to resources	TBD	TBD
				# of pounds distributed	TBD	TBD
				# of volunteers	TBD	TBD
1.6 Determine baseline status for all goals in the Food Security Plan.	Food Security Action Plan Baseline Status Report	OFS	In Progress	# of goals with baseline	TBD	TBD
				# of strategies with baseline	TBD	TBD
1.7 Promote a state policy encouraging outreach which draws down additional federal/grant dollars.	Food Security Fund Development Plan	WIC, SNAP, NDA, DOE, OFS, CFP Gov Grants Office		% increase in federal funding	TBD	TBD
				% increase in state funding	TBD	TBD
1.8 Create an evaluation plan to measure progress on increasing food security in Nevada.	Food Security Evaluation Plan	OFS	In Progress	# of evaluation plans	0	0
1.9 Coordinate and resolve issues with state and non-state agencies, measuring and reporting on progress in	Food Security Action Plan Agency Reporting Protocol	WIC, SNAP, NDA, DOE, OFS	In Progress	# of agencies reporting progress to OFS	0	0

increasing food security for Nevadans on an annual basis.						
Goal #2: Promote a policy agenda to increase food security in Nevada						
Strategies/Activities	Outputs	Lead Organizations	Progress	Performance Measures	Baseline	Current Measure
2.1. Adopt a policy to authorize CNP, SNAP, and WIC to utilize all of the available opportunities established by USDA	Policy to maximize USDA's technical assistance, training opportunity and funding announcements	WIC, SNAP, NDA, Medicaid, ET		% of funding increased	TBD	TBD
				# of employment opportunities	TBD	TBD
				# grants received	TBD	TBD
				# grants eligible for	TBD	TBD
2.2 Establish a multi-agency resource team to pursue innovative solutions, demonstration projects and funding, available through the federal government, foundations or other sources to increase the number of people fed and close the meal gap.	Established multi-agency taskforce <i>(Potential taskforce can be Nutrition Assistance Consortium)</i>	SNAP, NDA, WIC, OFS	In Progress Early Stages	One taskforce in place	N/A	N/A
				# of member agencies in taskforce	N/A	N/A
2.3 Research and develop a menu of model policies/regulation options to promote food security in Nevada.	Toolkit on model policies in place centered around: <ul style="list-style-type: none"> Schools After School Community State Breakfast After the Bell 	DHHS, NDA, DOE, Three Square		# proposed policies	TBD	TBD
				# of model policies identified	TBD	TBD
				Increase indirect certification	TBD	TBD
2.4 Promote policies on a state and local level to encourage Nevada farm products to enter	Menu of model policies/regulations	NDA, DHHS, DOE		# of promotion campaigns in NV	0	0

systems that serve Nevadans including institutions, schools, senior centers, and child care centers by promoting policies (develop a menu of model policies/regulations).						
2.5 Develop and implement a campaign to increase the public's awareness of food and nutrition resources, remove the stigma associated with receiving food assistance, and ensure that Nevada policymakers are aware of benefits from available nutrition programs.	Food & Nutrition Communication Plan	OFS	On going	# of media campaigns targeting the public	0	0
				Reach of media campaign (specific measures TBD, depending on media used)	0	0
2.6 Policy Council review and update plan	GCFS status reports	Governor's Council on Food Security	On going	# of reviews per year	TBD	TBD

Feed						
Goal #1: Maximize participation in each federal nutrition program available to the state						
Strategies/Activities	Outputs	Lead Organizations	Progress	Performance Measures	Baseline	Current Measure
1.1 Feed more children through increased participation in in-school meal programs and establish accountability measures.	School meal participation and accountability policy report	NDA, NV DOE, Three Square	In progress (*Need # eligible)	# eligible schools to participate in FFV program	TBD	TBD
				# schools participating	TBD	TBD
				% participating in school milk program	TBD	TBD
				% participating in school breakfast	TBD	TBD

				Increase percent of children in free reduced lunch to access all free meals available to them	TBD	TBD
				% of meal increased annually	TBD	TBD
				% participating in school lunch	TBD	TBD
1.2 Expand partnerships between regional food banks and commodities programs to effectively utilize and deliver all USDA commodities programs along with fresh produce.	Report outlining utility and delivery of USDA commodities programs	NDA, WIC, SNAP, FBNN, Three Square		# emergency feeding organizations	TBD	TBD
				# participants served	TBD	TBD
				# of collaboration efforts between regional food banks and commodities programs	TBD	TBD
1.3 Create a strategic partnership between WIC and SNAP to maximize caseloads.	Manual on protocols to maximize caseloads between WIC and SNAP	WIC, SNAP, NDA, Three Square		# of dual eligible completed	TBD	TBD
				# of dual eligible identified	TBD	TBD
1.4 Create partnerships and sponsorships to feed more children through out of school meal programs and daycare centers using Child and Adult Care Food Program (CACFP) and Summer Food Service Program (SFSP).	Report on CACFP and SFSP	NDA, Child Licensing, Three Square		# on CACFP	TBD	TBD
				# of childcare centers licensed	TBD	TBD
				# meals served CACFP Summer food	TBD	TBD

1.5 Replicate effective models to increase rural capacity for children's out of school meal programs.	Report on rural school meal program models	NDA, Three Square		# at risk meals for kids in CACFP	TBD	TBD
				# of children feed	TBD	TBD
				# out of school meal programs in rural areas	TBD	TBD
1.6 Assist school districts and charter schools with implementing the state's wellness policy and support the Office of Child Nutrition Programs' enforcement of the policy.	Wellness policy implementation website	NDA	In progress	# of people trained	TBD	TBD
				# of schools implementing the state's wellness policy	TBD	TBD
				# of the school wellness policies implemented	TBD	TBD
				# of schools trained on state's wellness policy	TBD	TBD
Goal #2: Establish and integrate an actual or virtual "one-stop-shop" system to increase access to food and other services for food insecure Nevadans.						
Strategies/Activities	Outputs	Lead Organizations	Progress	Performance Measures	Baseline	Current Measure
2.1 Increase the number of services providers and places within a community and neighborhood to increase access points to healthy food by food insecure people who may be ineligible for federal nutrition programs.	Food Security Expansion Plan targeting top three food insecure counties	Three Square, FBNN, NDA, SNAP		# of pounds distributed across the state	TBD	TBD
				# of service providers	TBD	TBD
				# of food access points in the target community	TBD	TBD
2.2 Assess and implement a single, statewide database system that integrates with other information and service systems (e.g. 2-1-1, Federal	Feasibility study of an integrated service database	WIC, SNAP, NDA, Medicaid, Welfare		Published feasibility plan	TBD	TBD

Nutrition Programs)						
2.3 Collaborate with the Consumer Assistance Committee of the Silver State Health Insurance Exchange on a single point entry/application process for multiple assistance programs across systems.	Feasibility study on an integrated consumer assistance enrollment process	OFS Three Square		Published feasibility plan	TBD	TBD
2.4 Strengthen partnerships and increase efficiency to implement a "one-stop-shop" for all assistance programs	"One-stop-shop" Feasibility Report: (plan needs to examine volume of healthy food provided in state)	Multi Agency Group		Published feasibility plan	TBD	TBD
2.5 Expand partnerships linked to a "one-stop-shop" to address risk factors that increase food insecurity	Policy brief on the determinants and risk factors affecting food insecure individuals	Multi Agency Group		Published policy brief	TBD	TBD

GROW						
Goal #1: Increase the number of servings of nutritious foods consumed by Nevadans - with emphasis on foods that are produced in Nevada.						
Strategies/Activities	Outputs	Lead Organizations	Progress	Performance Measures	Baseline	Current Measure
1.1 Encourage local producers to establish aggregation centers to increase retail and wholesale sales	Aggregation Centers Expansion Plan	Multi Agency Group		Published expansion plan	TBD	TBD
1.2 Support and expand model programs and partnerships (e.g. school gardens, community gardens, and small food plots) to supplement a household's supply of fresh produce or encourage entrepreneurial efforts, with a focus on individuals utilizing	Expansion Plan for Fresh Produce Model Programs	NDA, Walmart, FBNN, Three Square, Local Farmers (need to be identified)		Published expansion plan	TBD	TBD

the food security network						
1.3 Develop a food system asset map (inventory) to catalog existing food resources and potential resources in the state that could be leveraged further. (Refer also Goal 1.b Reach).	Food System Asset Map	OPHIE and Multi Agency Group		# of food system asset maps published	TBD	TBD
1.4 Analyze the asset map, prioritize and recommend investment and collaboration opportunities to increase food security and its economic impact.	Food Asset Map Recommendation Report	OFS and Multi Agency Group		Published asset map reports	TBD	TBD
1.5 Use identified aggregation, processing, and distribution capacity to pilot the utilization of local foods into the food security networks and Nevada institutions (e.g. Farm to School, Fresh Fruit and Vegetable Program)	Strategic plan to pilot distribution & utilization of local foods	Multi Agency Group		Published distribution and utilization plan that tracks: # of institutions # of pounds distributed	TBD	TBD
1.6 Work with producers and other stakeholders to identify and address barriers preventing the production, sale, and use or expansion of local foods.	Local Foods Barriers Report	Multi Agency Group		Published report outlining: Type and # of barriers identified # of policy recommendation	TBD	TBD
1.7 Develop an education and marketing plan to encourage consumption of nutritious, local foods, focused on individuals that utilize the food security network.	Consumption of nutritious foods marketing plan	OFS, SNAP, WIC, NDA		# of education and marketing plans developed	TBD	TBD

REACH

Goal #1: Change the current models of purchase (commodities) and distribution of nutritious foods to increase economies of scale, and link frequency of deliveries, and availability of local food to the specific needs of communities throughout the state (rural, urban, and food deserts)

Strategies/Activities	Outputs	Lead Organizations	Progress	Performance Measures	Baseline	Current Measure
1.1 Conduct a comprehensive benefit analysis study of the current state and nonprofit commodity/food delivery system that includes cost efficiency, frequency of delivery, and recommendations	Benefit analysis report on commodity and food delivery systems in Nevada	NDA, FBNN, Three Square	Completed	Published benefit analysis report	TBD	TBD
1.2 Develop a comprehensive client/community food supply assessment to determine what organizations, agencies and groups are providing services as well as the frequency and schedule of deliveries to determine efficiencies and opportunities for streamlining food distribution processes. (Refer also to 1.c under Grow).	Food supply assessment report	NDA, FBNN, Three Square	In progress	# of food supply assessment reports (multiple agencies are working on this)	TBD	TBD
1.3 Use food asset maps to develop a coordinated distribution delivery process, establish a network to enable a truck to reach several areas in a single trip and ultimately provide more food to communities.	Coordinated distribution delivery process report	Multi Agency Group		# of maps	TBD	TBD
1.4 Establish a "one-stop-shop" for agencies to acquire produce and other foods from regional food banks and expand	Nevada one-stop-shop expansion plan	Multi Agency Group		# Expansion plans	TBD	TBD

nutritious food options beyond what is available for free through commodities programs				# of pounds of nutritious food distributed	TBD	TBD
Goal #2: Develop the technology to connect and share data among multiple state agencies, regional food banks, community agencies, and faith based organizations for efficient and effective targeting of services and populations.						
Strategies/Activities	Outputs	Lead Organizations		Performance Measures	Baseline	Current Measure
2.1 Use data and information from the shared software system to track client services, program utilization, and target new distribution points based on needs	Client services tracking system	OPHIE and Multi Agency Group		# of organizations	TBD	TBD
				# of client services	TBD	TBD
				% of clients utilizing services	TBD	TBD

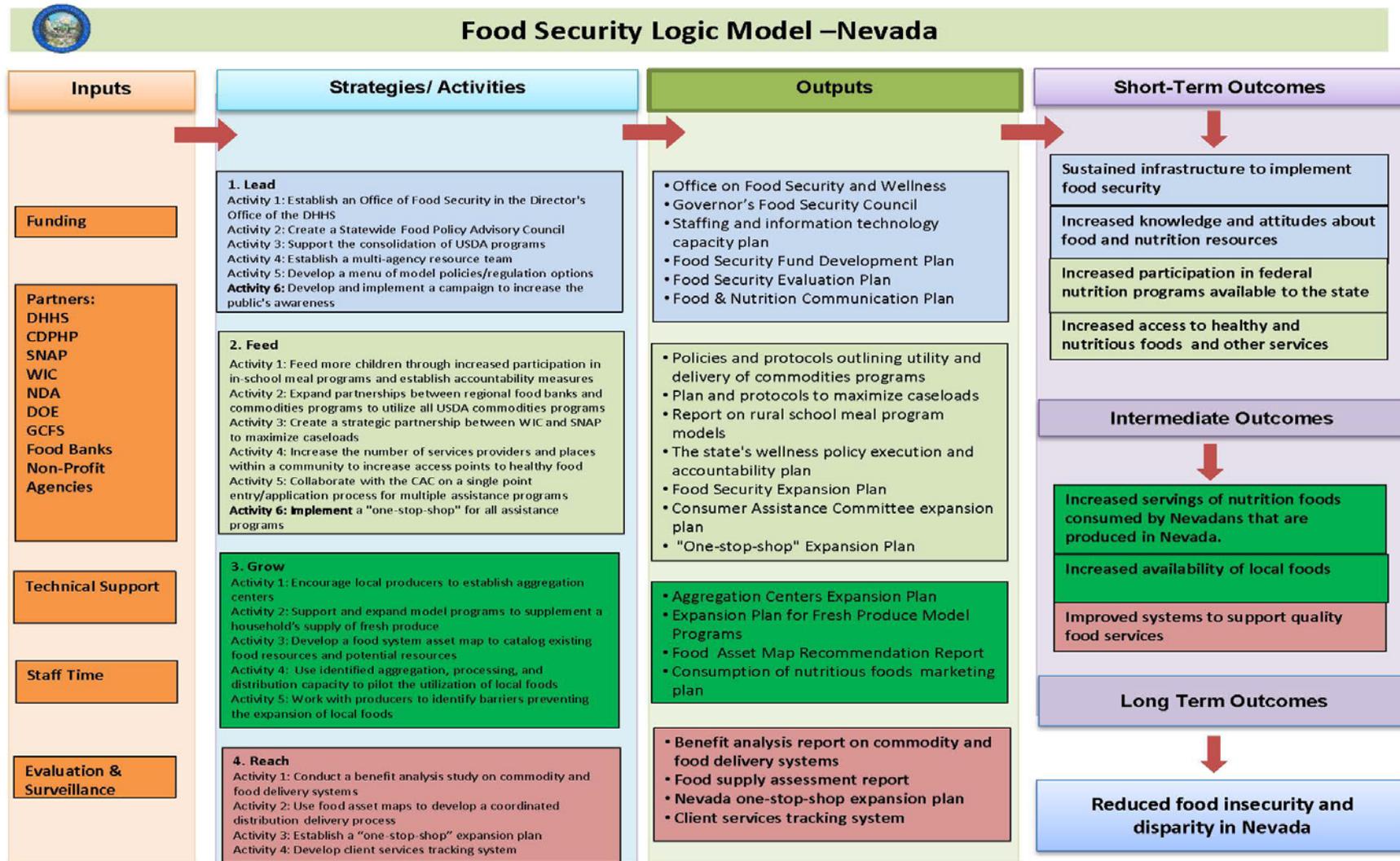
Reference:

1. Alisha Coleman-Jensen, Matthew P. Rabbitt, Christian Gregory, and Anita Singh. *Household Food Security in the United States in 2014*, ERR-194, U.S. Department of Agriculture, Economic Research Service, September 2015.

Appendix A: Food insecurity Nevada 2015 to 2016 from County Health Rankings

Place	# Food Insecure 2015	# Food Insecure 2016	% Food Insecure 2015	% Food Insecure 2016
Carson City	8,210	8,350	15%	15%
Churchill	3,450	3,690	14%	15%
Clark	307,310	297,020	16%	15%
Douglas	6,390	6,630	14%	14%
Elko	4,550	4,850	9%	10%
Esmeralda	140	140	15%	15%
Eureka	220	260	12%	14%
Humboldt	1,740	1,740	11%	10%
Lander	530	470	9%	8%
Lincoln	870	980	16%	19%
Lyon	8,420	8,550	16%	17%
Mineral	840	850	18%	18%
Nye	7,470	7,310	17%	17%
Pershing	970	990	15%	15%
Storey	450	520	11%	13%
Washoe	63,410	62,440	15%	15%
White Pine	1,280	1,320	13%	13%
Total	464,090	441,190	17%	16%

Appendix B: Food Security Logic Model- 2016 to 2018 Nevada



3/31/2016