

Workgroup #1 – Housing, Homelessness Prevention, and Intervention

Goals, Strategies and Objectives

State Councils are critical in aligning State and Local Plans with the four principal national goals as set forth in Opening Doors, the Federal Strategic Plan to End Homelessness. The national goals include:

1. Finish the job of ending chronic homelessness by 2016;
2. Prevent and end homelessness among Veterans by 2015;
3. Prevent and end homelessness for families, youth, and children by 2020;
4. Set a path to ending all types of homelessness.

The USICH recommends that state plans include:

- Develop measurable goals to end homelessness
- Set targets and measure results.
- Set numeric goals for permanent housing units made available for target homeless populations.
- Measure progress using the annual point-in-time data for the four population goals.
- Measure housing retention and how well homeless programs help their clients become employed and access mainstream programs.
- Create and coordinate statewide data collection and reporting system
- Assemble accurate fiscal and demographic information and research/data to support policy development and track outcomes
- Map out a state-wide production plan for permanent, supportive housing
- Coordinate goals and tasks of Balance of State Continuum of Care with local continuums
- Promote systems integration (e.g. health services and housing supports) to increase effectiveness and efficiency

The ICH has proposed the following goals and strategies by strategic issue area:

Strategic Issue #1 – Housing

Goal 1: Preserve the existing affordable housing stock.

Goal 1 Strategies	Lead	Resources	Resources Needed	Timing
1.1.1 Evaluate the System Wide Analytic and Projection (SWAP) Tool and if it is determined to be effective,	Nevada Housing Division – lead entity while	Southern Nevada CoC Monitoring working group	Data personnel	July 1, 2015 - June 30, 2016

STRATEGIC PLAN

Goal 1 Strategies	Lead	Resources	Resources Needed	Timing
implement statewide by 2016.	also engaging the three CoCs and local housing authorities		Contract or cooperative agreement through the CoCs for data analysis	

Goal 2: Provide the resources necessary to further expand and develop the inventory by 2020.

Goal 2 Strategies	Lead	Resources	Resources Needed	Timing
1.2.1 Secure transitional housing units statewide as determined by an annual evaluation to identify ongoing needs.	Three CoCs with ICH housing committee		Funding and development support at the local level Staff time from housing committee	July 1, 2015 - June 30, 2020
1.2.2 Secure permanent supportive housing units based on a Housing First approach, primarily for chronically homeless, as determined by an annual evaluation to identify ongoing needs.	Three CoCs with ICH housing committee	Dependent on case management and wraparound services	Funding and development support at the local level Staff time from housing committee	July 1, 2015 - June 30, 2020
1.2.3 Secure affordable permanent housing units statewide as determined by an annual evaluation to identify ongoing needs.	Three CoCs with ICH housing committee		Funding and development support at the local level Staff time from housing committee	July 1, 2015 - June 30, 2020
1.2.4 Improve access to federally-funded housing assistance by eliminating administrative barriers and	Nevada Housing Division – lead entity while		Working group focused on policy that	July 1, 2015 - June 30, 2017

STRATEGIC PLAN

Goal 2 Strategies	Lead	Resources	Resources Needed	Timing
encouraging prioritization of people experiencing or most at risk of homelessness.	also engaging the Three CoCs and local housing authorities		consists of the leads	

Goal 3: Systemically as a state, identify, standardize and promote all types of housing interventions in Nevada for subpopulations by 2017.

Goal 3 Strategies	Lead	Resources	Resources Needed	Timing
1.3.1 Work with Bitfocus to utilize HMIS to develop a list of housing types available statewide.	ICH	CABHI and PATH Existing CoC contracts with BitFocus		July 1, 2015 - June 30, 2016
1.3.2 Provide list to providers and incorporate as part of centralized/coordinated intake.	ICH	Centralized/coordinated intake entities in each of the three CoCs		July 1, 2016 - June 30, 2017

Strategic Issue #2 – Homelessness Prevention and Intervention

Goal 1: Expand affordable housing opportunities (including TH) through improved targeting of current housing programs that provide rental subsidies as well as an increase in construction of new or rehabilitated housing in all communities.

Goal 1 Strategies	Lead	Resources	Resources Needed	Timing
2.1.1 Increase rental housing subsidies to individuals and families experiencing or most at risk of homelessness by 20 percent in federal, state, local, and private resources.	Local housing authorities, Nevada Housing Division and three CoCs	Allocation from the Housing Authorities	LIHTF	July 1, 2015 - June 30, 2018
2.1.2 Increase the total number of affordable rental housing constructed and rehabilitated by 10 percent in southern, northern and rural Nevada.	Local housing authorities, Nevada Housing Division and three CoCs		Funding Developers Local Planning Offices	July 1, 2015 - June 30, 2020

Goal 2: Coordinate housing programs and agencies to provide housing mediation opportunities for individuals and families who are at-risk of being evicted.

Goal 2 Strategies	Lead	Resources	Resources Needed	Timing
2.2.1 Identify local and state coordination points for housing mediation	Local CoCs and ESG recipients		Identified local point person and identified state point person	July 1, 2015 - June 30, 2017
2.2.2 Increase the number of housing programs that offer counseling regarding other housing options that could provide alternatives to shelter by 20 percent annually.	Local CoCs and ESG recipients Lead staff for Coordinated intake sites	Coordinated Intake Leadership Teams	Identified staff person to compile information and/or ad-hoc working group to compile list of options	July 1, 2015 - June 30, 2017
2.2.3 Increase the number of homeless providers who are able to act as intermediaries between the landlord and tenant through training by 25 percent annually.	Local CoCs and ESG recipients	Nevada Housing Division Training CoC Teams		July 1, 2016 - June 30, 2017

Goal 3: Rapidly rehouse people who fall out of housing.

Goal 3 Strategies	Lead	Resources	Resources Needed	Timing
2.3.1 Expand funding to create a statewide rapid rehousing program.	ICH	LIHTF program		July 1, 2016 - June 30, 2017

STRATEGIC PLAN

Goal 3 Strategies	Lead	Resources	Resources Needed	Timing
2.3.2 Standardize a prioritization and referral process for rapid rehousing by 2017.	ICH	Three CoCs		July 1, 2015 - June 30, 2017
2.3.3 Integrate rapid rehousing into centralized/coordinated intake.	ICH	Three CoCs		July 1, 2016 - June 30, 2017

Goal 4: Provide cash assistance to individuals and families who are at-risk of eviction to cover rent, mortgage, or utility arrears.

Goal 4 Strategies	Lead	Resources	Resources Needed	Timing
2.4.1 Identify additional resources and leveraging opportunities for the provision of cash assistance to eligible clients. .	Nevada Housing Division and county social service administrator agencies	LIHTF program (utilize as a model)	Funding pool from State, set aside, or other allocations Expansion of TANF Public/private involvement	July 1, 2016 - June 30, 2019